



**American-Russian**  
**Chamber of Commerce & Industry**  
**Golden Galaxy Awards**

*December 2005*  
*Washington, DC*  
*New York, NY*



**His Excellency Yuri V. Ushakov**  
**Ambassador of the Russian Federation to the U.S.**  
Honorary Chairman of ARCCI



*Awarded in 2004*



Born in Moscow on March 13, 1947

1970 - graduated from the Moscow State Institute of International Relations (MGIMO) and joined the Ministry of Foreign Affairs of the USSR

1970-1986 - held various post in the Soviet Embassy to Denmark, in the Scandinavian Department, in the General Secretariat of the Ministry of Foreign Affairs of the USSR; Department of post-graduate studies of the Diplomatic Academy - presented thesis on the foreign policy of Northern European countries, Ph.D. (History)

1986-1992 - Deputy Chief of Mission, Minister-Counsellor, Embassy of the USSR/Russian Federation to Denmark

1992-1996- Director, Department of All European Cooperation, Ministry of Foreign Affairs of the Russian Federation (in charge of the OSCE, EU, NATO, NACC, WEU, Council of Europe, European regional organizations)

1996-1998 - Ambassador, Permanent Representative of the Russian Federation to the Organization of Security and Cooperation in Europe (OSCE), Vienna, Austria

1998-1999 - Deputy Minister of Foreign Affairs of the Russian Federation (in charge of the UN, legal, humanitarian affairs, human rights, linguistic services and archives)

Since January 1999 - Ambassador to the United States of America

Also serves as the Permanent Observer to the Organization of American States

Diplomatic rank: Ambassador Extraordinary and Plenipotentiary

## Honorary Co-Chairman of ARCCI



### U.S. Representative Curt Weldon (R-PA)



Congressman Curt Weldon represents the Seventh Congressional District of Pennsylvania. Currently serving his tenth term, Congressman Weldon is the most senior Republican in the Pennsylvania Delegation. A Member of the House of Representatives since 1987, Weldon has taken leadership roles on a wide variety of issues, ranging from national security to the environment. A senior member of the [House Armed Services Committee](#), Weldon served six years as the Chairman of the Military Research and Development Subcommittee, overseeing the development and testing of key military systems, weapons programs, and technologies that fulfill military needs. Weldon now serves as the Vice Chairman of the full Committee as well as Chairman of the Tactical Air and Land Forces Subcommittee. His role will ensure that our service men and women are adequately prepared for duty in the high-tech world of the 21st century.

Weldon, a major in Russian Studies, has made improving relations with Russia one of his major efforts in the House. He has worked with Russian leaders on a variety of issues, including efforts to improve Russia's energy supply, correct environmental damage, and protect both nations from ballistic missile attack. Weldon is the founder of the Duma-Congress Study Group. This bilateral parliamentary exchange helps coordinate legislative efforts in the Russian Duma and the Congress, which fosters a better working relationship between the two nations. Recently, Congressman Weldon co-authored a comprehensive framework designed to improve the state of relations between the two countries. Titled "[A New Time, A New Beginning](#)," his proposal makes recommendation for cooperative efforts in eleven different areas ranging from defense and national security to space exploration and scientific research.

Prior to becoming a Member of Congress, Weldon worked as an educator at local schools in Delaware County and volunteered as a firefighter in Marcus Hook. As mayor of the Marcus Hook Borough, he was nominated twice on both Republican and Democratic ballots. Utilizing his teaching and public safety skills, Weldon moved on to serve as the Director of Training and Manpower Development for a large corporation.

Weldon was born in Marcus Hook, Pennsylvania on July 22, 1947, and is the youngest of nine children. He received his Bachelor of Arts degree from West Chester University in 1969. Married in 1975, Weldon resides with his wife Mary Gallagher Weldon and their five children Thornbury Township, Pennsylvania.

# American-Russian Chamber of Commerce & Industry

## President Helen Teplitskaia



Helen Teplitskaia serves as Vice President and Head of Eurasia Practice at Innex International, Inc., Founder and President of the American-Russian Chamber of Commerce & Industry, Director of the International Energy Advisory Council and Editor of the *Business Report*.

She is also Adjunct Assistant Professor of International Business and Markets and Faculty Advisor for the Global Initiatives in Management (GIM) Russia program at the Kellogg School of Management, Northwestern University.

Throughout her career, she has successfully assisted a variety of government agencies, private sector companies and professional associations with start-up operations in new markets, mergers and acquisitions, joint ventures, political interfacing and media relations. A leading expert on Russian/Eurasian affairs, Prof. Teplitskaia appeared on CNN International, CNN FN, Chicago Tonight and National Public Radio programs and was featured in the *New York Times*, *Washington Times*, *Washington Profile*, *Journal of Commerce*, *Business Insurance*, *Chicago Tribune*, *Crain's Chicago Business* and *UPI*.

In March 2005, Helen Teplitskaia was presented with the Russian Federation Council Foreign Relations Committee Certificate of Appreciation “*For long-standing, productive work, high professionalism and significant contribution to strengthening the international authority of the Russian Federation.*”

Prof. Teplitskaia received BA/MIS from the St. Petersburg University of Culture and MBA degree from Northwestern University Kellogg School of Management.



# American-Russian Chamber of Commerce & Industry

## Co-founder and Chairman of the Board Thomas M. Jones



Thomas M. Jones is a partner in the law firm of McDermott Will & Emery LLP, resident in its Chicago office. He is a member of the Firm's Tax Department. Tom's practice focuses on federal and state tax, insurance, regulatory and legal matters concerning "captive" insurance and other alternatives to commercial insurance. He works with multinational corporations, private business, taxable and exempt health care providers, trade associations, joint ventures and enterprises of all sizes.

Tom has extensive transactional experience in all major U.S. and offshore "captive" insurance jurisdictions, including Arizona, the District of Columbia, Hawaii, South Carolina, the U.S. Virgin Islands and Vermont, as well as Barbados, Bermuda, the British Virgin Islands and the Cayman Islands.

Tom is a member of the bar of the State of Illinois, the American Bar Association and the International Fiscal Association. He is a frequent guest speaker at international seminars and conferences, making numerous offshore and onshore presentations on "captive" insurance and related topics.

In 2001, Tom was one of three recipients of a special recognition award for captive insurance expertise bestowed by the Cayman Islands Government. He also was honored by the Vermont Captive Insurance Association (VCIA) as the recipient of its 2005 Industry Service Award. Tom has served as the corporate legal adviser to and secretary of the World Trade Center Liability Captive since 2004.

### **Representative Experience**

- Structured from a legal, tax and regulatory perspective U.S. airline industry terrorism and managed care industry bio-terrorism risk pools
- Designed and implemented scores of healthcare provider single parent and multi-owner captive insurers and risk retention groups
- Represented numerous private and public businesses in integration of enterprise risk financing programs into existing corporate, organizational and tax structures

Faculty and board member of the International Center for Captive Insurance Education, teaching tax/legal/regulatory courses.

**McDermott  
Will & Emery**

# General Sponsors



RENOVA Group is a leading Russian asset management company with assets exceeding \$5 billion.

RENOVA owns shares and strategically invests in major Russian enterprises and holding companies operating in metallurgical, oil, petrochemical, machine building, mining, construction, housing, real estate, electric utilities and banking sectors, including TNK-BP, OJSC Siberian Ural Aluminum (SUAL) Holding, CJSC Complex Energy Systems, RENOVA – Real Estate Development, RENOVA – Construction Group, Direct Investment Fund, and Corporate Development Institute.

Core activities are focused on creation and management of diversified businesses, assessment of efficiency and implementation of unified management standards, establishment of vertically integrated companies, development and execution of investment projects, financing of complex technological projects and intangible asset management.

RENOVA's strategic goals are aimed at increased business stability and competitiveness, enhanced corporate governance and asset maximization. Corporate policy promotes utilization of innovative managerial and industrial technologies. Companies within the Group operate in 25 Russian regions and internationally.

Headquartered in Moscow, RENOVA has representative offices in the Ural region, Eastern Siberia, Ukraine, Switzerland, South Africa and the United States. RENOVA conducts a socially responsible policy in the regions where the Group is present. It actively develops employee support programs, creates partnerships for sustainable development and sponsors many charities.

RENOVA was co-founded as a Russian-American joint venture in 1990 by Victor F. Vekselberg, who has served as its Chairman since the Group's inception.

*Website :*            [www.renova.ru](http://www.renova.ru)



Victor Vekselberg was born in Ukraine in 1957. Upon graduation with honors from the Moscow Institute of Transport Engineers in 1979, he was admitted to the Russian Academy of Sciences Computational Center program for postgraduate studies. His professional career began at the Special Research Centre for oil pump technologies, where he progressed from engineer to head of the research laboratory.

In addition to founding RENOVA, in 1996, Mr. Vekselberg was appointed founding president of SUAL – now second largest Russian and sixth largest aluminum company in the World. Since 2003, Mr. Vekselberg has served as SUAL’s Chairman.

Also since 2003, he has been a member of the Board of Directors of TNK-BP, Chief Operating Officer and is presently, Executive Director for gas business development as well as Chairman of TNK-BP’s Compensation Committee.

Victor F. Vekselberg is active in civic organizations, including membership in the Executive Bureau of the Russian Union of Industrialists and Entrepreneurs, chairmanship of the International Committee of the Coordination Council of Entrepreneurial Unions of Russia, Board membership in the Association of Industrialists of the Mining-Metallurgical Complex of Russia and membership of the Russian-Chinese Friendship, Peace and Development Committee.

He serves as trustee of the Bolshoi Theater, the Higher School of Economics and is **Chairman of the** cultural-historic fund “Link of the Times.” In recognition of Mr. Vekselberg’s achievements, the Government of the Russian Federation has awarded him “The Order of Honor.”



# ACCESS INDUSTRIES

*Awarded 2004*



Access Industries is a privately held, US-based industrial holding company with investments worldwide. Access Industries has long-term strategic interests in oil, aluminum, coal, petrochemical, telecommunications, media and real estate.

Access Industries is based in New York City, where Len Blavatnik founded the company in 1986. The company also has offices in London, Moscow, Almaty and Astana.

Len Blavatnik was born in the Ukraine in 1957. His family settled in the United States in 1978 and he became an American citizen. Mr. Blavatnik is the Chairman and principal shareholder of Access Industries. He holds a Masters degree from Columbia University and an MBA from Harvard Business School where he is currently a member of the Board of Dean's Advisors. He is also an active philanthropist. He sits on the Advisory Board of the Judge Institute of Management at the University of Cambridge and is Vice Chairman of The Kennan Council at the Woodrow Wilson Center in Washington, D.C.





## Golden Galaxy Award Winners, 2005



**TrentLott**  
UNITED STATES SENATOR - MISSISSIPPI



### U.S. Senator Trent Lott (R-MS)

Senator Trent Lott is entering his 33rd year of service in the United States Congress on behalf of the people of the State of Mississippi. A champion of a strong national defense, he remains dedicated to encouraging economic growth and protecting Americans' economic security by getting government off their backs and out of their pocketbooks.

In 2004, Senator Lott founded the US Senate – Russian Federation Council Interparliamentary Working Group, which he co-chairs with Mikhail Margelov, Chairman of the Federation Council Foreign Relations Committee.

As the House Republican Whip in 1981, he forged the bipartisan alliance that enacted President Ronald Reagan's economic recovery program and his national security initiatives. Part of the reason for this and other victories was Congressman Lott's creation of the House of Representative's first modern whip organization, focusing on regular member-to-member contacts and extensive outreach to sympathetic Democrats. When he became the Senate's 16th Majority Leader in 1996, he again put his coalition-building skills to the test and, along with House Speaker Newt Gingrich, enacted the historic welfare reform bill of 1996.

The next year, Lott, Gingrich and congressional Budget Committee chairmen John Kasich and Pete Domenici together produced an historic budget and tax cut agreement that created new incentives to save and invest, thereby stimulating the economic growth that brought the federal budget into balance for the first time since 1968.

As the Republican Leader during the first two years of President George W. Bush's administration, Senator Lott led the fight for passage of the President's tax cut package, the President's landmark education reform bill, the largest increase in defense spending since the Cold War, the most significant trade legislation in a decade, and the resolution supporting the President on military action in Iraq. During the Senate's lame duck session of November 2002, Senator Lott, drawing on his experience as a legislative negotiator, reached the compromises that created the Department of Homeland Security.

In the 109th Congress, Senator Lott chairs the Surface Transportation and Merchant Marine Subcommittee within the Committee on Commerce, Science and Transportation. He also chairs the Rules and Administration Committee and the Joint Committee on Printing. Senator Lott is a senior member of the Finance Committee, which oversees social security, tax and health care policy, serves on the Joint Committee on Taxation, and is a member of the Select Committee on Intelligence.

Born on October 9, 1941, Trent Lott attended a public school that would later bear his name. He received his Bachelor of Science in Public Administration in 1963 and his Juris Doctorate in 1967 from the University of Mississippi in Oxford.



**СОВЕТ ФЕДЕРАЦИИ**

ФЕДЕРАЛЬНОГО СОБРАНИЯ  
РОССИЙСКОЙ ФЕДЕРАЦИИ



## **Member of the Russian Federation Council**

### **Senator Oganez A. Oganyan**

Beginning January 2001, Mr. Oganyan has been a member of the Federation Council (Russian counterpart to the US Senate) representing the Autonomous Komi-Permyak Region. He serves as Chairman of the Committee on Economic Policy, Entrepreneurship and Property, which is charged with legislative support for regulation of economic development, formation of a market economy infrastructure, entrepreneurship development, and economic substantiation of budgetary, price and tariff policy in the Russian Federation, as well as other key issues of the state economic policy. Being a prominent public figure, he also serves as Chairman of the Association of Moscow and Moscow Region's privatized and private enterprises, as well as Chairman of the Moscow Business Roundtable.

Mr. Oganyan heads the Federation Council Ad hoc Commission on analysis of the Russian Federation judicial practices in regulating property issues. In his capacity as Member of the Federation Council, Senator Oganyan plays a principal role in the legislative process of Upper Chamber of the Russian Federal Assembly. He takes an active part in drafting and review of key federal laws on reforming natural monopolies, such as electric power industry, railway transportation, housing and municipal reform. As a Vice Chair of the Council on Small and Medium Size Businesses organized under auspices of the Speaker of the Federation Council, he makes an important contribution to formation of legislative base facilitating economic growth of the Russian Federation, establishment of modern market relations and debureaucratization of economy.

Senator Oganyan led the expert and legal support and Federation Council's review of laws "On insolvency (bankruptcy)", "On modification and amendments to the federal law on energy savings," "On modification and amendments to the federal law on state regulation of electricity and fuel energy in the Russian Federation," "On modification and amendments in the federal law on licensing of certain types of activities," the Federation Council Act "On measures for compensation to the subjects of the Russian Federation for additional expenses related to railroad transportation reform."

Mr. Oganyan's activity in the District has stimulated development of the social component in the work of organizations with various types of ownership and facilitated stabilization and improvement of socio-economic situation. Masterfully networking with the Administrative agencies of the region, Mr. Oganyan actively helps with implementation of the regional socio-economic development programs and creation of the favorable investment climate. He provides support for honor students scholarships, financial aid to orphanages, libraries and needy people

and facilitates creation of a large center for the youth to improve the life conditions of the people of Komi-Permyak region.

Senator Oganyan takes an active part in interparliamentary and international activities of the Federation Council, while consistently defending economic interests of the Russian Federation. His recent presentations at the London Economic Forum and US-Russian Investment Symposium in Boston provided substantive reports on Russia's current economic situation, priorities and trends.

Mr. Oganyan is distinguished by high professionalism, intelligence, responsibility and good will. He enjoys well deserved respect among constituents of the District, colleagues in the Federal Assembly and regions of the Russian Federation.

His professional activity started in 1984 at a large defense enterprise, Moscow factory "Sapphire", where he progressed from a master of an instrument department to a position of Deputy General Director. In 1997, he joined the largest Russian instrumental plant OJS "Frezer" as General Manager, and then became its president. In July 1998, he headed the OJS Air-engine Scientific and technical complex, "Sojuz," where he served as General Director and Chairman of a Board of Directors and gained significant experience in managing multifaceted R&D and manufacturing complexes.

Oganez A. Oganyan was born in 1961 in Yerevan city and resides in Moscow since 1967. He graduated from Moscow Technical University (Bauman Institute) in 1984 with a degree in mechanical engineering. Throughout his professional career, Senator Oganyan successfully combines practical and scientific activities. He authored more than 40 scientific works on economics, principals and methodology of professional adaptation to complex types of activities. He defended the PhD thesis in 1996 and a Doctorate in 2000.



Representative  
**Charles H. Taylor**



## **U.S. Representative Charles H. Taylor (R-NC)**

United States House of Representative Charles H. Taylor represents the Eleventh District of North Carolina. He is currently serving his eighth term. His reason for serving in Congress has always been single-minded: to improve the lives of the people of Western North Carolina. Since he was first elected in 1990, Congressman Taylor has fought to bring jobs and economic development to his District. He believes that for a region to prosper, education must be the central focus. Many of the federal appropriations he has fought to obtain address the critical workforce issues that face Western North Carolina. He has fought to provide programs to support emerging high-tech, “new economy” issues and supports a regional approach to trade and developing new industries, primarily in the technology sector.

Rep. Taylor is a tree farmer and the only licensed forester in the United States Congress. Soon after graduation from Wake Forest University in 1966, he began his political career when he was elected to the North Carolina House of Representatives, and then the North Carolina State Senate. He served as Minority Leader in both positions.

Congressman Taylor is one of 10 members of the powerful Committee on Appropriations, and serves as Chairman of the Subcommittee on Interior, Environment and Related Issues. He is also a member of the Subcommittee on Commerce, Justice, State, and Judiciary. Congressman Taylor has received many awards during his service including the National Farmers Union's Outstanding Voting Achievement Award, the National Federation of Small Business' Guardian of Small Business Award and the Americans for Tax Reform's Friend of the Taxpayer Award.

Congressman Taylor sits on the Board of Visitors for the United States Military Academy at West Point. He has made two fact-finding trips to Iraq, to check on reconstruction efforts and make sure that America's tax dollars are being spent wisely in Iraq.

Congressman Taylor lives in Brevard with his wife Elizabeth and has 3 sons: Owen who works in banking in Charlotte, Charles Robert who is a legislative assistant for Senator Richard Burr and Bryan who is a 2nd Lieutenant in the United States Army who recently returned from a year of service fighting the war on terror in Iraq.



## Kennan Institute



The Kennan Institute was founded as a division of the Woodrow Wilson International Center for Scholars in December 1974 through the joint initiative of Ambassador George F. Kennan, then Wilson Center Director James Billington, and historian S. Frederick Starr. Named in honor of Ambassador Kennan's relative, George Kennan "the Elder" (1845-1924), a nineteenth-century explorer of Russia and Siberia, the Kennan Institute is committed to improving American expertise and knowledge about Russia, Ukraine, and other states in the region. Through its residential scholarship programs, lecture and workshop series, and publication program, the Institute strives to attract, publicize, and integrate new research into the policy community.

The institute offers [residential scholarships](#) in the humanities and social sciences to academic scholars and specialists from government, the media, and the private sectors. Thanks to its location in Washington, D.C., scholars at the Kennan Institute have access to libraries, archives, research facilities, and human resources that are among the finest in the world.

The Institute also administers an active program of public lectures and conferences featuring scholars and public figures from the United States, Russia, and other successor states to the Soviet Union. The Institute makes the results of its activities known through a variety of [publications](#) including Meeting Reports, Occasional Papers, Special Reports, and commercially published books.

Through its innovative workshop series, the Kennan Institute serves as a forum where junior scholars can develop and discuss their research pertaining to a variety of topics concerning the region. The workshops bring together scholars with recent field experience from a variety of disciplines.

The Kennan Institute and ISE Center (Information. Scholarship. Education.), Moscow, administer the Centers for Advanced Study and Education (CASE) program. [The CASE program](#) has established nine thematic research centers at regional Russian universities in order to foster scholarship in the social sciences and humanities.

In addition to its office in Washington, the Kennan Institute operates centers in Moscow and Kyiv. The [Kennan Moscow Project](#) and [Kennan Kyiv Project](#) provide on-the-ground assistance to the Washington staff and a communication link with various Russian and Ukrainian organizations. The offices also organize publications, seminars, and conferences on major events of the day featuring Kennan Institute alumni.

**Website :** [wilsoncenter.org](http://wilsoncenter.org)



## **Sanford I. Weill** **Chairman of Citigroup, Inc.**



Sanford I. Weill is Chairman of Citigroup Inc., the diversified global financial services company formed in 1998 by the merger of Citicorp and Travelers Group. Mr. Weill retired as CEO of Citigroup on October 1, 2003 and will serve as Chairman until April 2006.

Mr. Weill, who had been Chairman and CEO of Travelers, became Chairman of its predecessor, Commercial Credit Company, in 1986, successfully leading the company through a public stock offering by its then-parent, Control Data Corporation. Commercial Credit acquired Primerica Corporation in 1988 and adopted its name until 1993, when Primerica acquired The Travelers Corporation and adopted the Travelers Group name. In 1997, the company acquired Salomon Inc. and combined it with its Smith Barney unit to form the global securities and investment firm, Salomon Smith Barney.

Prior to 1986, Mr. Weill had been President of American Express Company and Chairman and Chief Executive Officer of its Fireman's Fund Insurance Company subsidiary.

His affiliation with American Express began in 1981 when the company acquired Shearson Loeb Rhoades. Shearson's origins date back to 1960 when Mr. Weill and three partners co-founded its predecessor, Carter, Berlind, Potoma & Weill. He served as the firm's Chairman from 1965 to 1984, a period in which it completed over 15 acquisitions to become the country's second largest securities brokerage firm. In 1993, when Travelers Group acquired Shearson Lehman Brothers' retail brokerage and asset management businesses, he was reunited with the firm he founded.

Mr. Weill became a Director of the Federal Reserve Bank of New York in 2001. He also served as a Director on the Boards of United Technologies Corp. from 1999 to 2003, AT&T Corp. from 1998 until 2002, and of E. I. Du Pont Nemours and Company from 1998 until 2001. Also, Mr. Weill, the 1997 recipient of the New York State Governor's Art Award, has been Chairman of the Board of Trustees of Carnegie Hall since 1991, and previously served as Co-Chairman of the Steering Committee for the Campaign that raised \$60 million for the Hall's restoration. He is also a Director of the Baltimore Symphony Orchestra. Mr. Weill is Chairman of the Board of Overseers for The Joan and Sanford I. Weill Medical College and Graduate School of Medical Sciences of Cornell University, having joined the board in 1982 and becoming chair in 1996. (Cornell named the medical college after the Weills in April 1998 in recognition of their support.) A Trustee Emeritus of the university, he serves on the Advisory Council of its Johnson Graduate School of Management. In addition, he is a Trustee of New York Presbyterian Hospital and an Overseer of Memorial Sloan-Kettering Cancer Center. In July 2004, Mr. Weill was named Chairman of the Board of the Committee to Encourage Corporate Philanthropy (CECP), a nonprofit forum of CEOs and Chairpersons. He is a former member of The Business Council and served on the Working Group on Child Care, headed by then U.S. Secretary of the Treasury Robert E. Rubin. In July 2002, Mr. Weill was the recipient of Chief Executive magazine's 2002 CEO of the Year Award.

Long a proponent of education, Mr. Weill instituted a joint program with the New York City Board of Education in 1980 that created the Academy of Finance, which trains high school students for careers in financial services. He serves as Chairman of the National Academy Foundation, which oversees more than 394 Academies that operate across the country, and is the principal sponsor of New York City's High School of Economics and Finance.

Mr. Weill, who was born on March 16, 1933, is a graduate of Cornell University.

## VIKTOR M. KRESS Governor of the Tomsk Region



*Governor Viktor M. Kress calls his region "The island of intelligence in an ocean of resources."*



Governor Viktor M. Kress ascended to the governorship of Tomsk in 1991. Since then, he has won three re-elections. According to the Russian Ministry of Economic Development and Trade, Tomsk is one of top 20 Russian regions ranked by GDP growth per capita and is second fastest growing in the Siberian Federal District. During last 5 years, its annual rate of industrial growth exceeds 8%.

Governor Kress calls his region "the island of intelligence in an ocean of resources." Due to numerous defense and nuclear facilities, for almost half a century, the Tomsk was closed to the outside world. The region is rich in natural resources, particularly oil and gas, ferrous and non-ferrous metals (large deposits of iron and titanium ores), coal, peat, timber and thermal waters. Major industries: fuel and electricity, chemicals and petrochemicals, forestry, machine building and metal processing (including mining equipment, electric motors, cable and wire, electric bulbs, bearings, metal cutting equipment, manometers, and semiconductors), agribusiness. Major enterprises: OAO VNK Tomskneft, OAO Vostokgazprom, FGUP Siberian Chemical Plant (one of the largest nuclear centers in the world producing enriched uranium and uranium products, ultra-dispersing metal oxide powders, piezoceramics and powerful magnets), ZAO Methanol and OAO Tomsk Rubber Footwear Plant.

One of Russia's leading educational and research centers, Tomsk has significant R&D potential in nuclear science and technologies, biomedicine and biotechnologies, lasers, software and information technologies, medical equipment, precise engineering, just to name a few.

Major investment projects: gas pipeline and storage facilities for the Tomsk Petrochemicals Plant, Gas liquefaction - LNG plant, completion of the 132 miles (214 km) of the Northern highway, nuclear medicine center, high tech Special Economic Zone in Academgorodok.



The NYSE is the world's leading and most technologically advanced equities market. A broad spectrum of market participants, including listed companies, individual investors, institutional investors and member firms, create the NYSE market. Buyers and sellers meet directly in a fair, open and orderly market to access the best possible price through the interplay of supply and demand. On an average day, 1.46 billion shares, valued at \$46.1 billion, trade on the NYSE. In 2004, the NYSE was again the most competitive venue for trading its listed stocks, providing investors with the lowest costs, deepest liquidity and best prices.



From its formation under the Buttonwood Tree in 1792 to the Dow breaking 10,000 in 1999, the NYSE has experienced many historic firsts, surpassed major milestones and set new records.

### **Listed Companies**

NYSE-listed companies are among the world's best. They range from "blue-chip" companies, to world-leaders in technology, to young, high-growth enterprises. They meet and adhere to the most stringent listing and governance requirements. New listings at the Exchange include transfers from other U.S. markets, initial public offerings, and cross-listing by non-U.S. companies listed on other global exchanges.

### **Corporate Citizenship**

While the New York Stock Exchange stands proudly at the center of global capitalism, it also works hard to be a good neighbor and meet the responsibilities of corporate citizenship. The Exchange honors a longstanding tradition of reaching out and giving back to communities and people in need across New York City. Through both its charitable contributions and individuals volunteering their time and talents, the Exchange is committed to public service and contributing to a better quality of life.

### **Technology**

The NYSE is the world's largest and most technologically advanced equities market. It is an integrated market that effectively blends the best of floor-based, auction-market trading and automatic execution. Its success rests on a foundation of sophisticated technology — the result of investing more than \$2.5 billion in the past 12 years.

**Website:**      [www.nyse.com](http://www.nyse.com)





LUKOIL is one of the world's biggest vertically integrated companies for production of crude oil & gas, and their refining into petroleum products and petrochemicals. LUKOIL is the leading vertically integrated oil Company in Russia. The Company's main activities are oil & gas exploration and production, and production and sale of petroleum products.

- LUKOIL is the second largest private oil Company worldwide by proven reserves. The Company has around 1.5% of global oil reserves and 2,1% of global oil production. LUKOIL dominates the Russian energy sector, with 19% of total Russian oil production and 19% of total Russian oil refining.
- LUKOIL has an outstanding portfolio of production assets. Main production flows come from the Company's key operating regions, which are West Siberia (about 54% of company reserves) and Perm Oblast. LUKOIL is also the only Russian oil Company with significant hydrocarbon reserves in two new oil & gas provinces, Timano-Pechora and the Northern Caspian. Geological prospecting by LUKOIL is mainly concentrated in West Siberia, the Timano-Pechora oil province and the Yamal region.
- LUKOIL is carrying out international exploration and production projects in Azerbaijan, Kazakhstan, Egypt, North Africa and Columbia.
- LUKOIL owns significant oil refining capacity both in Russia and abroad. In Russia the company owns four large refineries at Perm, Volgograd, Ukhta and Nizhny Novgorod. Aggregate capacity of these facilities is 40.8 mln tons of oil per year. LUKOIL also has refineries in Ukraine, Bulgaria, and Romania, with aggregate capacity of 17.8 mln tons per year.
- LUKOIL's sales network covers over 17 countries of the world, including Russia, the CIS (Azerbaijan, Belarus, Georgia, Moldova, Ukraine), Europe (Bulgaria, Hungary, Cyprus, Latvia, Lithuania, Poland, Serbia, Romania, Czech Republic, Estonia) and the USA.

**Website:**      *[www.lukoil.com](http://www.lukoil.com)*



## Baspik Ltd

Vladikavkaz Technology Center's Baspik Ltd is an innovative scientific and industrial enterprise specialized in scientific research, development, and production of high-tech electronic Microchannel Plates (MCP) and education and training of scientific and engineering personnel.

Baspik is a highly integrated scientific-technological, industrial and commercial center specialized in MCP technology. It is the only Russian company developing and manufacturing new generation MKPs for night vision technology. Besides, Baspik just two other companies in the World have the capability to produce such equipment. However, Baspik enjoys greater competitiveness continuously offering its clients higher quality products at a lower price.

Baspik employs 200 leading professionals specialized in MKP development and production.

Baspik's production range includes MCPs with pore diameter 5-10 micron and spatial resolution of up to 80 lp/mm applied for modern Generations II-IV image intensifiers used in night vision devices and non-standard MCPs, as well as MCP based radiation and charged particle detectors used for scientific research in the aerospace, nuclear, medical and ecological industries. Baspik also manufactures MCPs according to customer specifications.

General Director of VTC Baspik, Academician of the Russian Academy of Natural Sciences Soslan Kulov, PhD, is a Professor of Science & Technology at the Northern Caucasus Mining Metallurgical Institute – State Technological University. He authored 190 scientific publications and 34 patents and is a recipient of numerous government awards.

Baspik's international partners include DEP (Netherlands), Pncitronic (Germany), and Photonis (France).

**Website:** [www.baspik.com](http://www.baspik.com)



## ARCCI MEMBER OF THE YEAR



### Tensor JSC

One of the largest plants of the of the Russian Federation Atomic Energy Ministry, Tensor started operations in 1973, producing devices and hardware for physics research, automation and control devices for nuclear industry. The plant has large pool of design and production resources and well-qualified staff of 1.500 employees. The enterprise includes assembly-mounting, microelectronic, mechanical, and galvanic departments, accredited metrological and testing bases, as well as protection and fire safety equipment testing areas. Special attention is paid to the quality of the output and the services supplied. "Tensor" had its quality assurance system certified by "TUV Cert" (Germany) according to ISO-9001 requirements, and by "Oboroncertific" according to GOST R-ISO-9001 in 2000, and according to MS 9001-2000 - in 2002.

Since 1991, Tensor's industrial output has grown by 2.5 times. Tensor has undergone deep restructuring resulting in formation of a holding headed by OJC "Scientific-Industrial Enterprise "Tensor." The holding is comprised from 12 industrial, scientific and trading companies employing over 1 900 people. Operations include strategic planning, new product development, and implementation of new technologies

"Tensor" is one of 16 Russian enterprises that have European "Gold standard" certificate, and has been rewarded with ARCCI honorary award "Golden Galaxy". Tensor is a diversified research and development firm producing high-quality security systems, which are exported all over the world. Highlights of Tensor's domestic and international market products include:

- Integrated systems of objects' physical protection management and control;
- Fire alarm and automatic fire-extinguishing systems;
- Computer systems and operators' workstations for main technological processes management;
- In-core control systems for NPP with water power reactors;
- Continuous power supply units.

One of Tensor's core new technology developments is participation in the Russian portable hydrogen fuel elements program.

Tensor's major clients include Russia's Ministry of Defense, Ministry of the Interior, Federal Security Service, Federal Atomic Agency, Russian Central Bank, RAO Gazprom, United Energy System, domestic and foreign nuclear power plants, transportation and construction enterprises, as well as US, German, and British companies operating in Russia under auspices of the international program of joint threat reduction. Partners in the US include Bechtel, Black & Veatch, Parsons, Raytheon, and System Sensor FD

Chairman of the Board of Instrument Plant "Tensor" is Academician of Russian Academy of Security, Defense and Law enforcement, Andrey A. Andreev, PhD.

**Website:** [www.tensor.dubna.ru](http://www.tensor.dubna.ru)



## **White Key-M Natural Water JSC**



Established in 2000, JSC White Key-M plant is the leading bottler of natural drinking water in the Saratov Region. Due to its special chemical composition, the White Key water induces processes essential for the human's vitality and immunity. The pure water comes from an underground source located approximately 395 feet deep. It is uniquely rich in fluorine, iodine, selenium, and calcium and according to Saratov medical specialists, is beneficial for people with gastroenteric diseases, and joint and spine problems. White Key water is also believed to stabilize blood pressure, lower blood sugar and strengthen the body's immune system.

White Key recently built a state of the art facility in Saratov, where the water is bottled and packaged..

The General Director and Founder of the White Key company is Dmitri Perevalov, PhD. He is a graduate of business schools in Vienna, Moscow and Saratov. JSC White Key-M is well known for its charity work and donations. The company funded building of an Orthodox Church in the City of Saratov.

**Website :**            *[www.white-springs.ru](http://www.white-springs.ru)*



**Sokol JSC**



Открытое Акционерное Общество

**СОКОЛ**

JSC Sokol is one of the leading manufacturers of industrial lifting equipment in Russia. Core operations include production of equipment mounted on auto, railroad and caterpillar chassis. In addition, they produce hydraulic, tower and assembly cranes.

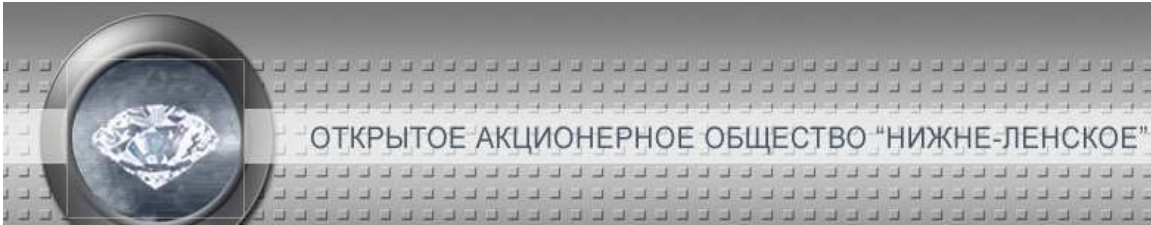
Sokol products are highly respected in the construction business and oil industry. Upon request from the Russian Ministry of Transportation, the company has recently designed and manufactured high quality advanced specialized cranes for emergency rescue trains.

Through their active R& D program and participation in a variety of exhibitions in Russia and internationally, Sokol establishes business connections and implements the latest technological applications in mechanical engineering.

Since 1979, the General Director of JSC Sokol has been Mr. Nikolay Kuzmenko. Mr. Kuzmenko is a graduate of Kuibyshev Aviation Institute. He studied international management, lectured in the United States and authored numerous scientific publications. He is a recipient of numerous government awards. .

Sokol's international partners include Honing (Switzerland), CT Compact Truck (Germany), SSAB (Sweden), Tanado (Japan), and Dana (USA). JSC Sokol is actively looking to expand into international markets.

**Website:**            [www.sokolkran.ru](http://www.sokolkran.ru)



**Vladimir R. Kychkin**  
**General Director,**  
**Nizhne-Lenskoe OJSC**



A recipient of numerous awards and honors, General Director of OJSC Nizhne-Lenskoe, Vladimir Romanovich Kychkin, is a distinguished representative of the Republic of Sakha business and scientific research community featured in the Russian “Who is Who” since 2001. His personal achievements have been recognized and celebrated by the Russian government and academic institutions with numerous awards of distinction.

Founded in 1994, Nizhne-Lenskoe specializes in exploration and extraction of diamonds in Eastern Siberia – Yakutia region. The company is fully owned by the Ministry of Property of the Republic Sakha (Yakutia). In 2002, Nizhne-Lenskoe built a new plant in Yakutia at Anabarsky ulus and in 2004, through acquisition of interest in Alrosa-Yakutia-Gold, Nizhne-Lenskoe diversified into extraction of gold.

Efficient management, transparency, environmentally safe and socially responsible business practices have resulted in significant growth of the company’s production, revenue increase and profitability. Due to a superior quality and reliability, Nizhne-Lenskoe enjoys an excellent reputation as major supplier of diamonds for jewelry and industrial purposes to Russian and international markets.

**Website:** [www.almaz-sakha.ru](http://www.almaz-sakha.ru)



# Sponsors



ConocoPhillips is an international, integrated energy company. It is the third largest integrated energy company in the United States, based on market capitalization, oil and gas proved reserves and production; and the largest refiner in the United States. Worldwide, of non-government controlled companies, ConocoPhillips has the eighth largest total of proved reserves and is the fourth largest refiner in the world.

ConocoPhillips is known worldwide for its technological expertise in deepwater exploration and production, reservoir management and exploitation, 3-D seismic technology, high-grade petroleum coke upgrading and sulfur removal.

Headquartered in Houston, Texas, ConocoPhillips operates in more than 40 countries. The company has approximately 35,800 employees worldwide and assets of \$86 billion. ConocoPhillips stock is listed on the New York Stock Exchange under the symbol "COP."

The company has four core activities worldwide:

- Petroleum exploration and production.
- Petroleum refining, marketing, supply and transportation.
- Natural gas gathering, processing and marketing, including a 30.3 percent interest in Duke Energy Field Services, LLC.
- Chemicals and plastics production and distribution through a 50 percent interest in Chevron Phillips Chemical Company LLC.

In addition, the company is investing in several emerging businesses — fuels technology, gas-to-liquids, power generation and emerging technologies — that provide current and potential future growth opportunities.

**Website:**      [www.conocophillips.com](http://www.conocophillips.com)

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Baker & McKenzie is the premier global law firm, with over 3,000 attorneys practicing law in 71 offices in 38 countries.

We have been active in the USSR and Commonwealth of Independent States (CIS) for over 40 years. Our Moscow office was opened in January 1989, followed by the opening of our St. Petersburg and Kyiv offices in 1992, Almaty in 1995 and Baku in 1998. With approximately 100 lawyers throughout the CIS, we have the largest full-service law practice of any law firm in the CIS, offering specialized expertise on all major aspects of investment in the region, including:

- Banking, finance and major projects
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- Corporate law and M&A
- Dispute resolution
- Intellectual property
- IT and telecommunications
- Labor and employment
- Natural resources
- Pharmaceuticals
- Real estate and construction
- Tax and customs
- Venture capital

Our CIS attorneys work in close cooperation with and are supported by our unparalleled network of offices worldwide, which have specialists practicing in the above-mentioned areas. In particular, in the USA our CIS practice includes several Russian-speaking attorneys who have practiced law while stationed in the USSR and CIS and now help us deliver our CIS-related legal services to our clients in the USA. In particular, in October 2005 our CIS practice in the USA was complemented by two partners formerly with Coudert Brothers, Richard Dean and Jonathan Cahn.

*Website: [www.bakernet.com](http://www.bakernet.com)*





Most people who have heard of Ingersoll Rand (NYSE:IR) typically think of the company as a construction and mining machinery maker. That's understandable because, beginning with predecessor companies, Ingersoll Rand has participated in the world's construction and mining industries since 1871. Now, however, that primary identification of Ingersoll Rand overlooks the company's tremendous diversification.

Today's Ingersoll Rand is a global innovation and solutions provider with powerful brands and leading positions within its markets. The company features a portfolio of worldwide businesses comprising an enviable roster of leading industrial and commercial brands, such as [Bobcat](#) compact equipment; [Club Car](#) golf cars; [Husmann](#) stationary refrigeration equipment; [Ingersoll Rand](#) industrial and construction equipment; [Schlage](#) locks and [Thermo King](#) transport temperature-control equipment. These, and many other Ingersoll Rand brands, are positioned as number one or two in their markets.

The breadth of the company's products enable participation in virtually every industrial activity that society engages. From a financial perspective, this business and market diversity helps minimize the effect of downturns in any given market. We employ approximately 40,000 employees throughout the world, and we operate approximately 80 manufacturing facilities, more than half of which are located outside the United States.

**Website:**     [www.irco.com](http://www.irco.com)

## IMNEX INTERNATIONAL

Imnex International, Inc. is a private boutique U.S. consulting firm that provides strategic advice and practical assistance to companies expanding internationally.

Since 1991, Imnex has been helping an array of multinational, small- and mid-sized businesses establish operations in foreign markets. Among our successes--an extensive record of projects facilitating trade and investment between the United States and the countries of the former Soviet Union (FSU), Eastern Europe, and Turkey. Our services include:

- management consulting
- structured trade finance and debt recovery
- marketing and distribution
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- executive searches
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Imnex is a premier one-stop-shop for clients interested in growing international sales, effecting cross-border mergers & acquisitions, making foreign direct investments, launching joint ventures and engaging in strategic alliances.

IMNEX International, Inc. is a founder of the American Russian Chamber of Commerce & Industry and the American-Eurasian Chamber of Commerce.

**Website:** *[www.imnexinternational.com](http://www.imnexinternational.com)*



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**Website:** [www.experian.com](http://www.experian.com)

# McDermott Will & Emery

McDermott Will & Emery is a premier international law firm with a diversified business practice. Numbering more than 1000 lawyers, we have offices in Boston, Brussels, Chicago, Düsseldorf, London, Los Angeles, Miami, Milan, Munich, New York, Orange County, Rome, San Diego, Silicon Valley and Washington, D.C.

Our nearly 70 years of serving the broad scope of our clients' interests has positioned our lawyers to handle the gamut of legal challenges. We understand the issues faced by corporate decision makers and how the interplay of economic, social and political issues can affect the decision-making process. Many of our lawyers have held key government and in-house positions, heightening our familiarity with complicated business and regulatory environments around the globe.

Outstanding client service is a cornerstone of our practice. Knowing that it stands the tests of geography, economy and time, it is a key attribute from which we build our client relationships. We are proud of the recognition we have received from our clients for our commitment to service; and value their satisfaction as the best measure of our success.

**Website:** [www.mwe.com](http://www.mwe.com)



## THREE PAPAS, LLC

### MASTER FRANCHISEE - RUSSIA

Papa John's International (NASDAQ:PZZA) is both the fastest growing pizza company and the third largest company in the United States. The company began operations in 1985 and as of March 2005, operates 2,845 restaurants in 49 US states and 19 international markets. For six straight years, Papa John's has rated number one in customer satisfaction among all US fast food restaurants. Today, Papa John's has 415 international restaurants in 19 countries including Bahrain, China, Canada, Oman, Peru, Portugal, RUSSIA, South Korea, Saudi Arabia, United Arab Emirates, Kuwait, Mexico, Ecuador, and Venezuela.

**THREE PAPAS, LLC**, a US and State of Florida based organization, purchased the Master Franchise License for the RUSSIAN FEDERATION from Papa John's International in December 2002. **THREE PAPAS, LLC** and Papa John's International have invested significant resources in establishing the necessary infrastructure for the development and operations of Papa John's restaurants in RUSSIA, including a distribution center, training facilities, and Quality Control Centers. Furthermore, extensive effort has been and is being put forth to establish a local supply chain to ensure Papa John's exacting quality standards can be met in RUSSIA.

On January 23, 2004, **THREE PAPAS, LLC** celebrated the official grand opening of the first Papa John's restaurant in Moscow. That first store has dramatically exceeded the forecasted revenue levels and is currently on track to record the highest annual gross sales of all Papa John's restaurants worldwide. Gross sales for that store for 2005 should be in excess of two million dollars. The facility seats approximately 75 patrons and maintains a robust delivery and take-out business.

The second restaurant in Moscow opened in May 2004. This unite has seating for only eight people but is also exhibiting strong sales numbers based purely on take-out and delivery business. The third restaurant opened in Moscow in late 2004 and is also showing strong sales for take-out and delivery business.

**THREE PAPAS, LLC** has begun to subfranchise restaurants in RUSSIA with the first subfranchise store opening in Saratov by PJP-Saratov, LLC at the end of December 2004. A second restaurant opened in Saratov in August 2005. A Quality Control Center is also located in the city of Saratov.

**THREE PAPAS, LLC** sold the subfranchise for the St. Petersburg area to Worldwide Papas, LLC. The first store opened there at the end of September 2005. A second restaurant is scheduled to open there at the end of December 2005. A Quality Control Center is also located in St. Petersburg. Worldwide Papas has committed to building twenty stores in the next five years in the St. Petersburg area.

**THREE PAPAS, LLC** plans to expand its Moscow operation to between thirty and fifty stores in the next five years. The company is also planning to subfranchise more restaurants in the regions throughout RUSSIA.



### ***Association for Postal Commerce***

The Association for Postal Commerce is a national association of businesses and organizations that use or support the use of mail as a medium for business communication and commerce. The association represents its members on all matters pertaining to the development and implementation of postal policies and operations that affect their use of the mail. PostCom works in its members behalf before the U.S. Congress, the U.S. Postal Service, the Postal Service's Board of Governors, the Postal Rate Commission, and all other federal agencies and audiences that affect our nation's postal policies and operations.

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**Website:** [www.washingtontimes.com](http://www.washingtontimes.com)

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**Website:** [www.internationalreports.net](http://www.internationalreports.net)

# The Russian News & Information Agency

## RIA Novosti

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RIA Novosti is constantly upgrading its technology and publishing techniques, and was one of the first news agencies in Russia to publish on-line. Today, RIA Novosti's daily Internet publications address social, political, economic, scientific and financial issues, and are available in over 12 languages, including English, Russian, and Arabic.

In addition to print media, Novosti organizes tours for foreign journalists visiting Russia, hosts presentations and press events abroad, and monitors and analyzes publications from international media sources.

RIA Novosti's clients include the Russian presidential administration, the Federation Council, the State Duma, leading ministries and government departments, domestic and foreign business communities, diplomatic missions and NGOs.

General Director - Mironyuk Svetlana Vasilyevna

*Website*      [www.rian.ru](http://www.rian.ru)

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## Washington ProFile

Washington ProFile is an international news agency for Russian speakers around the world. Our aim is to provide reliable and objective news coverage and analysis from America, explain the intricacies and complexities of American life, and bridge social and cultural gaps between the United States and the rest of the globe. Our articles and interviews may be used free of charge by any media outlet.

Since our inception in 2001, Washington ProFile has become the most popular media outlet from North America among the Russian media, ahead of such organizations as CNN and The New York Times.

*Website:* [www.washprofile.org](http://www.washprofile.org)



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